EXECUTIVE CLINICAL LEADERSHIP (ECL), M.H.A.

Master of Health Administration

Program Directors: Patsy Norman, Associate Dean for Graduate Business Programs; COL Dan M. Wood, Director for the Army-Baylor Graduate Program in Health and Business Administration, JBSA Fort Sam Houston, TX.

Admissions

The Executive Clinical Leadership (ECL) M.H.A. track in a program that entails a 54-week didactic phase in which the student completes 66 credit hours, including a Graduate Management Project (GMP). Since the administrative residency year required for the traditional M.H.A. is waived, substantial clinical experience is a prerequisite (generally 10 years). Students are either a senior Major or junior Lieutenant Colonel. Additional requirements include the following: advanced clinical degree; minimum 3.2 undergraduate GPA (on a 4.0 scale); minimum of four years from Mandatory Retirement Date; research topic proposal (GMP). Candidates must have a current GRE (300 for M.H.A.; 310 for joint ECL) or GMAT (530 for M.H.A.; 580 for joint ECL) score. Applications must be submitted directly to the Army-Baylor Graduate Program. For further information regarding admission requirements and waivers, contact the Program Administrator at (210) 221-6443.

Requirements

Candidates must complete all degree requirements of the M.H.A. The M.H.A. requires the successful (passing) completion of 66 semester hours including successful completion of residency rotations and GMP.

Curriculum

Course	Title	Hours
First Semester		
HCA 5105	Ethics in Health Care	1
HCA 5106	Fundamentals in Graduate Studies	1
HCA 5213	Health Insurance and Managed Care in the U.S.	2
HCA 5301	U. S. Health Care Systems	3
HCA 5310	Quantitative Analysis I: Statistics & Research Methods	3
MECO 5331	Managerial Economics	3
	Hours	13
Second Semester		
HCA 5101	Graduate Management Study Development	1
HCA 5336	Health Care Law and Policy	3
HCA 5358	Quantitative Methods II: Modern Data Science	3
HCA 5359	Seminar in Human Resources Management	3
HCA 5389	Population Health & Homeland Security	3
HCA 5450	Finance I: Financial and Managerial Accounting in Healthcare Organizations	4
	Hours	17
Third Semester		
HCA 5201	Residency Rotation	2

Required Elective Hours for Didactic Year		
Code	Title	Hours
	Total Hours	64
	Hours	6
MMGT 5325	Strategy	3
HCA 5218	Finance II: Financial Apps	2
HCA 5103	Graduate Management Study Development 3	1
Fifth Semester		
	Hours	13
MMKT 5371	Marketing Management	3
HCA 5317	Health Management Information Systems	3
HCA 5309	Health Economics	3
HCA 5307	Residency Rotation 2	3
HCA 5102	Graduate Management Study Development 2	1
Fourth Semester		
	Hours	15
MMGT 5460	Operations Management and Research	4
HCA 5329	Leadership in Complex Organizations	3
HCA 5322	Organizational Behavior and Theory	3
HCA 5306	Current Issues in Healthcare Quality	3